

**STRATEGIC PLAN PROGRESS COMMITTEE**

[Christine Alvarado](#), Chair (2022)  
 Tom E. Porter, PSA Second Vice President (2024)  
 Martin J. Zuidhof, Senior Director (2021)  
 Darrin Karcher, Senior Director (2021)  
 Erin Ross, Student Director (2021)  
 Donald R. McIntyre, Past President (2021)  
 Richard D. Reynnells (2021)  
 Jacelyn M. Hemmelgarn, Board Liaison

**BOARD OF DIRECTORS' LIAISON:**

**Jacelyn M. Hemmelgarn**  
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**COMMITTEE CHARGES:**

- For each quarterly Board meeting, review PSA progress against all stated objectives/action plans and identify any items that are materially behind schedule and warrant Board attention.
- Prepare a recommendation to address any shortfalls from plan, including any recommendations to revise a particular objective in the official strategic plan.
- Develop timelines on action items requiring same
- Identify “champions” to take responsibility for achieving the action items

**COMMITTEE DUTIES**

- Monitor and report any deviations from the Board-approved strategic plans
- Make recommendations, as needed, to update the plan and/or its implementation to achieve the targeted objectives.
- Chair will discuss committee functions at the Mid-Year and Annual Board of Director meetings.
- Provide counsel and recommendations to the Board on issues that have potential impact on the long-range mission and direction of the Association.
- Present reports on the progress of the Strategic Plan to the Membership at the Annual meeting.

This committee is chaired by the President, includes the second Vice-President, two most senior Directors and the senior Student Director and the Executive Director.